

# Treasury Marks

February, 2011

The Official Publication of the National Association of  
County Collectors, Treasurers and Finance Officers

## 2010-2011 OFFICERS

### PRESIDENT

Lance Beshires, Chester Co  
Trustee- TN  
[chestertrustee@usit.net](mailto:chestertrustee@usit.net)

### PRESIDENT-ELECT

Stephen H. Holt, Jasper Co  
Collector of Revenue- MO  
[shholt@ecarthage.com](mailto:shholt@ecarthage.com)

### 1<sup>st</sup> VICE-PRESIDENT

Eileen King, Riley Co  
Treasurer- KS  
[eking@rileycountyks.gov](mailto:eking@rileycountyks.gov)

### 2<sup>nd</sup> VICE-PRESIDENT

Michael G Diskin, Essex Co  
Treasurer- NY  
[mdiskin@co.essex.ny.us](mailto:mdiskin@co.essex.ny.us)

### SECRETARY

W J "Joey" Davis, Williamson Co  
Trustee- TN  
[joeyd@williamson-tn.org](mailto:joeyd@williamson-tn.org)

### TREASURER

Sandy Zoubek, Stanton Co  
Treasurer- NE  
[cotreas@stanton.net](mailto:cotreas@stanton.net)

### IMMEDIATE PAST PRESIDENT

Tom Malzahn, Kootenai Co  
Treasurer- ID  
[tmalzahn@kcgov.us](mailto:tmalzahn@kcgov.us)

### NACo BOARD REPRESENTATIVE

Judy Miller, Pottawattamie Co  
Treasurer- IA  
[jamtreas@aol.com](mailto:jamtreas@aol.com)

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## PRESIDENT'S MESSAGE

Welcome to 2011. Hope everyone ended 2010 and began 2011 on a good note. As I was preparing for this article, I found it hard to believe six months ago, I had the honor and privilege of being sworn in as the 57<sup>th</sup> President of NACCTFO. As July 17<sup>th</sup> approached, I was both anxious and apprehensive regarding the task ahead of me. Especially the night of the installation dinner, as I stood there with a few of the esteemed presidents that served before me, I felt humble but also unworthy to add my name to that distinguished list. As I reflect back over the first six months of my term, I would like to take just a few minutes and share some of my thoughts and experiences.

While thinking of my hopes and goals for NACCTFO and how I wanted to be remembered, I found myself asking the question, "What can I do to better serve our association?" Since NACCTFO is already an exceptional organization, I saw little room for improvement. However, after talking – and listening – to others, there seems to be a common interest with offering more participation to our active membership, recruiting potential members, and growing our sponsors. To promote this interest I will be visiting several states to promote interest in our organization. I want to ensure that our fellow treasurers, collectors, and finance officers are aware of the benefits we offer. Also, to achieve the aforementioned goals, there will be more opportunity for our members to serve and be more active through committees.

Speaking of travels, I have already had the honor of visiting North Dakota and Idaho, both of which were wonderful experiences. In September, the Executive Board and the Education Committee convened on Memphis, Tennessee for the Executive Board meeting. I would like to thank the West Tennessee Trustees who showed up to welcome the board and those who stayed on to ensure we enjoyed the Memphis experience. In the next few months, I plan to visit the Kansas, Missouri, Utah, Virginia, Arizona, and Tennessee conferences to promote our great association. By the way, if your state would like to invite me or another NACCTFO officer to your state conference, please let one of us know. We would be more than happy to visit with you.

**DIAMOND SPONSOR**

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I hope you will plan on attending one or both of our annual conferences this year. We are looking forward to an educational and entertaining conference in DC the first week of March. If you haven't registered, please visit the website, register, and review our agenda. Plans are also underway for our conference in Portland, Oregon this July. Again, this will be an excellent opportunity to attend our educational seminars, to work on your certification and to network with other treasurers and collectors. More information will be on our website after the Legislative Conference.

Before I close, I would like to thank those who are working for and planning great things for our association. First, the Education and Conference Committees for their dedicated work in planning our conferences. Secondly, the Policies and Procedures Committee have worked hard this year in updating and revising our Policies and Procedures. Also, Rana Melhem has done a great job with several projects. From keeping our website updated, to providing conference registration on-line, and working with PayPal to offer a convenient way of paying our dues and registration fees on-line. Last, but certainly not least, I would like to thank the Executive Board for their support this year. It is so refreshing to serve with a group of concerned people who are all striving for the same goal...making the National Association of County Collectors Treasurers and Finance Officers, the most successful organization for its members.

Sincerely,  
Lance Beshires

**EDUCATION AGENDA  
LEGISLATIVE CONFERENCE  
WASHINGTON, DC MARCH 4-5, 2011**

**Friday, March 4th**

**Morning Session: 8:45 am - 11:30 am Policies for Electronic Communication**

The electronic age has created many more opportunities for interface with the public, particularly through email, and it has changed the nature of communication. This presentation addresses some of the questions that this new era creates: What communications should be kept, and for how long? What are the principles behind records retention?

**Luncheon**

**Afternoon Session: 1:00 pm - 3:30 pm The Federal Treasury System**

Offsite tour; participants visit the United States Department of the Treasury and are scheduled to meet with the Treasurer of the United States to discuss the duties and responsibilities of the office, how local and federal officials can work together, and other topics of interest to participants. Please note: You will be required to present a valid photo ID. Guests are welcome to attend but must remain with the group throughout the tour, presentation and discussion. If you are planning to bring a guest, please register them on the registration form.

**Saturday, March 5th**

**Morning Session: 9:00 am - 11:30 am Motivating New Employees**

Employee turnover is costly to any organization, but it is particularly difficult for public entities in lean economic times. A recent trend to minimize costly turnover is called "Onboarding," which strives to make new employees an integral part of an organization and thus long-term contributors. This course will examine the concept of Onboarding and explore whether it is a real solution or just the latest human resource fad.

**Luncheon: 11:30 am - 12:45 pm NACCTFO Business Meeting**

**Afternoon Session: 1:00 pm - 3:30 pm Counties in a Federal System**

County and parish finance officials in the United States work in an environment with multiple layers of authority and governments, which can lead to confusion and conflict. This module explores how counties fit within the federal system, with a specific focus on collectors, treasurers, and finance officers and their varied duties and functions.

*The final agenda will be emailed to all registrants.*

**2010 Martinelli Award Winner  
Charles Jones, Bell County Texas**

In November 2010, Charles Jones was elected to his eighth term of office as Treasurer of Bell County, Texas. Jones holds a BBA degree in accounting from Howard Payne College and a MPA degree in public administration from Southwest Texas State University. Jones has earned Bell County four National County Achievement Awards for successful implementation of a variety of innovative programs. He serves on the Board of Directors of NACCTFO representing Texas. He is Chairman of the Texas Association of Counties Investment Officers Committee, past President of the County Treasurers Association of Texas and a past recipient of the Outstanding Texas County Treasurer Award. In 2000, Jones was awarded the first Trailblazer Award presented by the Texas Association of Counties Leadership Foundation for his innovation in county government. Charles and his wife June, have three children and eight grandchildren.

**Congratulations Charles!**

**VICTOR E. MARTINELLI OUTSTANDING TREASURER AWARD**

The selection of the 2011 Victor E. Martinelli Outstanding Treasurer Award is well under way. The Committee members were selected last year and each member has been working their duties in the selection process. Several of the committee members have already selected their distinguished judge while others will have their judged selected by the end of February, 2011.

NOW WE NEED NACCTFO MEMBERS HELP. The committee encourages nominations of a NACCTFO member for this year's award. However, before you make your nomination you need to review the process, qualifications, and requirements as outlined by the NACCTFO by-laws. All your questions should be answered by the by-laws, Article X. Read this article by visiting [www.NACCTFO.org](http://www.NACCTFO.org) and clicking the by-laws link at the top of the page; see Article X. Nominations not in compliance with the by-laws will not be considered for the award.

**THE DEADLINE FOR NOMINATIONS IS APRIL 1, 2011.** The nomination form is available on the website at: [www.NACCTFO.org](http://www.NACCTFO.org) and select "Martinelli Award" from the menu on the left. The nomination form needs to be mailed to the Committee Chair:

Charles E. Jones  
Bell County Treasurer  
P.O. Box 812  
Belton, TX 76513

Any questions can be addressed to Charles E Jones [Charles.Jones@co.bell.tx.us](mailto:Charles.Jones@co.bell.tx.us), phone number (254)933-5250.

***BRONZE SPONSORS***

(Sponsorship as of July 2010)

**ARCHON INFORMATION SYSTEMS, ASSOCIATION OF COUNTY TREASURERS  
OF NEVADA, CERTIFIED PAYMENTS, GRANT STREET GROUP,  
KEYBANC CAPITAL MARKETS, MUNICIPALPAY, OFFICIAL PAYMENTS,  
REALAUCTION.COM, STERLING NATIONAL**

**ASSOCIATE MEMBERS & SPONSORS**

NACCTFO appreciates the support of its partners and offers many benefits! For a membership application, membership renewal or benefit information e-mail: [associatemember@NACCTFO.org](mailto:associatemember@NACCTFO.org)

DO YOU HAVE QUESTIONS ABOUT THE CERTIFICATION PROGRAM?

HAVE YOU CHECKED YOUR CERTIFICATION CREDITS?

YOU CAN FIND THE ANSWERS AT [WWW.NACCTFO.ORG](http://WWW.NACCTFO.ORG)

CHECK OUT THE CERTIFICATION REQUIREMENTS UNDER SECTION VI OF THE NEWLY  
REVISED POLICIES & PROCEDURES

## **POLICIES AND PROCEDURES**

**Established July, 1999**

**Revised 2010**

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**SECTION I:  
POLICY AND PROCEDURES MANUAL**

**A. PURPOSE:**

The Policy and Procedures Manual is designed to:

1. Provide an organizational guide for NACCTFO members;
2. Delineate the NACCTFO organizational structure;
3. Identify Officer and Board members; establish duties and responsibilities; and assigned committee memberships.

**B. UPDATING:**

Any revisions should reflect the fiscal year (FY) in which the revision was made annotated to the bottom lower left-hand side of the revised page.

**C. DISCLAIMER:**

The Policy and Procedures Manual is constructed to provide a guide to NACCTFO members relating to operations of The National Association of County Collectors, Treasurers and Finance Officers. The Manual is not to be construed in any manner as a legal or binding document for Association Officers, Board members, Committee Chairs, or each and any treasurer or finance officer.

**SECTION II:  
STANDING COMMITTEES**

**A. AUDIT COMMITTEE**

CHAIR SELECTION	Appointed by the President
REPORTS TO	2nd Vice President
MEMBER SELECTION	Appointed by President
COMMITTEE PURPOSE	*To audit the financial records of NACCTFO for the preceding fiscal year and produce an audit report *Recommend changes in accounting methods and financial records maintenance
TYPICAL DUTIES & RESPONSIBILITIES	*Review past years revenue to account for all funds received and ensure proper deposit into the active bank account *Review past years expense items to ensure budget compliance and expenditure authorization *Verify contract payments complied with contract documents *Verify investment holdings and interest earnings *Submit an audit report by the Executive Board meeting / Education meeting in the fall of each year

**A. LEGISLATIVE COMMITTEE**

CHAIR SELECTION	Appointed by the President
REPORTS TO	1st Vice President
MEMBER SELECTION	Appointed by President
COMMITTEE PURPOSE	*To coordinate all Legislative issues and concerns of NACCTFO

TYPICAL DUTIES & RESPONSIBILITIES

\*Review and recommend legislative platform \*Recommend positions on legislation affecting membership \*Take necessary action on legislation \*Communicate with NACo on legislative issues \*Request necessary information and participation as required \*Report to Executive Board and membership regularly

C. NOMINATIONS COMMITTEE

CHAIR SELECTION

Immediate Past President

REPORTS TO

Executive Committee

NUMBER OF MEMBERS

Seven (7)

MEMBER SELECTION

Appointed by President in accordance with By-laws, Article X, Section 4

COMMITTEE PURPOSE

\*Recommend a slate of officers of NACCTFO for the succeeding year

TYPICAL DUTIES & RESPONSIBILITIES

\*Review potential members to determine interest and willingness to serve \*Review performance and determine status of current officers \*Contact potential candidates to determine willingness to serve \*Present slate of officers for Executive Committee considerations no later than May of each year and to the membership at the annual conference.

D. BUDGET COMMITTEE

CHAIR SELECTION

Treasurer

REPORTS TO

2nd Vice President

MEMBER SELECTION

Appointed by President

COMMITTEE PURPOSE

\*To recommend future fiscal year dues structure for membership classes, and submit to the Executive Committee a proposed budget for the next fiscal year

TYPICAL DUTIES & RESPONSIBILITIES

\*Review past association revenue and expense performance to budget targets and goals \*Analyze and recommend revisions to current fiscal year budget \*Review membership numbers and propose dues structure \*Coordinate with the Education Committee on their budget needs \*Review contracted services for contract renewal and possible fee increases \*Submit proposed budget to the Executive Committee for action prior to the annual conference

E. CONFERENCE COMMITTEE

CHAIR SELECTION

President-Elect

REPORTS TO

Executive Committee

MEMBER SELECTION

Appointed by President

TYPICAL DUTIES & RESPONSIBILITIES

\*Evaluate potential sites for future meetings and make recommendations to the Executive Committee as to conference activities \*Coordinate meeting arrangements with the President and the Education Committee \*Coordinate with the Membership, Sponsor, and Public Relations Committee sponsored function plans \*Work with the Budget Committee on conference expenses \*Work with the hotel and NACo to arrange for conference functions \*Communicate with the treasurer concerning any conference expense needs

F. EDUCATION COMMITTEE

CHAIRPERSON

Appointed by President

REPORTS TO

1st Vice President

MEMBER SELECTION

Appointed by President

COMMITTEE PURPOSE

\*To oversee all NACCTFO education programs \*Certify program completion

of County Treasurers, Tax Collectors, Trustees or Finance Officials

**TYPICAL DUTIES & RESPONSIBILITIES**

\*Coordinate all NACCTFO education programs \*Coordinate certifications  
\*Present annual education recommendations to monitor the on-going contractual agreement with UM \*Report to the Executive Committee at each conference and annually to the association \*Coordinate with the Conference Committee on educational needs \*Promote educational programs through the newsletter, mailings, etc.

**G. MARTINELLI AWARD COMMITTEE**

**CHAIRPERSON** Appointed by President

**REPORTS TO** President

**MEMBER SELECTION** Appointed by President

**COMMITTEE PURPOSE** Select judges to evaluate award nominees

**TYPICAL DUTIES & RESPONSIBILITIES**

Select judges according to By-Laws Article XI. The names of those nominees not chosen in a particular year will be passed on the subsequent committee the next year for consideration, with the permission of the person who made the initial nomination.

**SECTION III:  
SPECIAL COMMITTEES**

**A. CONSTITUTION AND BY-LAWS**

This committee will be appointed by the President as needed for reviewing the Constitution and By-Laws of the Association. The committee will review the Constitution and By-Laws for any necessary changes and make such recommendations to the executive board for subsequent approval by the membership.

**B. POLICIES AND PROCEDURES**

This committee will be appointed by the President as needed for reviewing the Policies and Procedures of the Association. The committee will review the Policies and Procedures for any necessary changes and make such recommendations to the executive board for subsequent approval by the membership.

**C. SPONSOR AND PUBLIC RELATIONS**

This committee will be appointed by the President as needed to encourage sponsorship for NACCTFO and to promote our Association to the public. Coordinate sponsorship with the conference committee. Address any issues with the executive committee.

**SECTION IV:  
COMMUNICATION SERVICES**

**A. NACCTFO NEWSLETTER**

The President shall see that a newsletter is produced not less than twice in a fiscal year.

The newsletter shall be furnished to all treasurers, tax collectors, trustees and finance officers, staff members, and associate members listed in the NACCTFO directory.

Newsletters shall contain the following as needed:

Message from the President

List of officers and contact information (Each issue)

Notice of Upcoming Meetings, place, time, dates, and agendas (Each issue)

Registration Information

Pending Resolutions and information regarding Legislative Platform of NACCTFO

Education Program news and information regarding certification process

List of Directors/Committee Assignments at least once in a fiscal year

- Victor Martinelli Award application and information
- News of Interest regarding members
- Dues Statement and Information
- Proposed By-laws/Policy changes
- Educational Articles

Newsletters shall be scheduled for mailing prior to conferences with ample time allowed for members to register and attend upcoming sessions.

## **B. WEBSITE**

The NACCTFO website is intended to provide members and non-members with a resource to learn more about our Association. The website also creates a central medium to communicate with all members regarding the happenings of our Association. The president shall annually appoint a member to oversee the website and to coordinate current information with the treasurer and newsletter chairperson.

## **SECTION V: CONFERENCES AND MEETINGS**

### **A. CONFERENCES**

An education program will be presented at each conference and a business meeting will be held. Every effort will be made to arrange the agenda to allow members to attend NACo functions as well as NACCTFO meetings and functions.

#### **1. Legislative Conference**

Educational courses will be provided at the legislative conference, as well as, a business meeting. Members will be informed of legislative issues and opportunities will be provided to contact the members of congress.

#### **2. Annual Conference**

In accordance with NACCTFO By-laws, Article IX, Section 1, NACCTFO will meet annually in conjunction with the NACo Annual Conference, held in July.

Educational courses will be provided at the Annual Conference along with a business meeting and election of officers. The installation of officers and presentation of awards will also be held at the annual conference.

## **SECTION VI: EDUCATION AND CERTIFICATION**

### **A. ADMINISTRATION OF PROGRAM**

The National Association of County Collectors, Treasurers and Finance Officers will contract for professional administration of the certification program. With the following criteria:

1. Adherence of high standards is prescribed by the criteria.
2. The contractor provides record keeping service for attainment of certification.
3. Treasurers who have successfully advanced to completion of the program will be awarded a diploma and the appropriate title by the contractor.

### **B. AGREEMENT**

1. There shall be a current agreement with the contractor for the provision of Education Seminars.
2. The seminar requirements are as follows:
  - a. Programs will consist of two seminars - NACCTFO Legislative Conference (Washington, D.C.) and NACCTFO Annual Conference (location varies). (12 hours at the Legislative Conference, 12 hours at the Annual Conference.)
  - b. The contractor and Education Committee will determine seminar content and topics in the fall prior to the Legislative Conference in Washington, D.C.

### **C. CERTIFICATION PROGRAM**

Certification Standards for receipt of a diploma issued by approval of The National Association of County

Collectors, Treasurers and Finance Officers are as follows:

1. Currently serving as a county collector, treasurer, finance official or trustee.
2. Possess a minimum of two years experience in elective or appointed office.
3. Completed 21 hours of approved curriculum for Certified Financial Official, 60 hours for Certified Finance Executive, 84 hours for Certified Finance Professional, 100 hours for Certified Finance Master; at any of the conferences listed in section B.
4. Credit for certification classes will only be given for those with paid registrations and those turning in the attendance sheets within one week from the end of the conference.

## **SECTION VII: REIMBURSEMENT OF EXPENSES**

### **A. CLAIM FOR REIMBURSEMENT**

All claims submitted to the Treasurer for payment by NACCTFO must be submitted on the Claim for Reimbursement approved at a business meeting. Claims must be accompanied by original receipts and must be in accordance with adopted budget items and all adopted policies of NACCTFO.

### **B. PRESIDENT'S TRAVEL**

In the Annual Budget, the Budget Committee shall include a fund entitled "President's Travel". The purpose of the fund is to reimburse the President for travel expenses as may be required in conducting NACCTFO business.

The President shall comply with all NACCTFO adopted policies regarding travel reimbursement.

The President shall have the authority to grant reimbursement of travel expenses to be paid for executive board members traveling on behalf of NACCTFO business and at the request of the President. Reimbursable travel expenses are: legislative efforts in Washington, D.C., future meeting sites and attending state conferences on behalf of the President.

Should the President determine that sufficient funds will not be available in President's Travel; a request for additional funding shall be made to the Executive Board prior to incurring the expenses.

### **C. NACo REPRESENTATIVE TRAVEL**

In the Annual Budget, the Budget Committee shall include a fund entitled "NACo Representative". The purpose of the fund is to reimburse the NACo Representative for travel to NACo meetings as the NACCTFO representative to the NACo Board of Directors. This does not include travel to the Annual Conference or Legislative Conferences where NACCTFO have regular meetings.

The NACo Representative shall comply with all NACCTFO adopted policies regarding travel reimbursement.

Should the NACo Representative determine that sufficient funds will not be available; a request for additional funding shall be made to the Executive Board prior to incurring the expenses.

### **D. TRAVEL – GENERAL**

It shall be the policy of NACCTFO to reimburse travel expenses in accordance with the following:

1. Reimbursement shall be for the actual cost of travel, with the exception of private car use, which cost will be reimbursed at the current Internal Revenue Service per mile rate. If travel exceeds the cost which would have been incurred via plane, the lesser cost will be reimbursed.
2. Reimbursement shall be made for actual travel expenses only and shall not include personal expenses (i.e. personal phone calls, entertainment outside of hosted functions at a conference, extended stays for personal reasons). Reimbursement shall include transportation, gas, food, parking, registration fees and other expenses deemed to be necessary for the travel to take place.
3. NACCTFO shall not make reimbursement for spouses, other guests or staff travel.
4. Reimbursement shall be provided up to amounts authorized by the adopted budget. Any expenses incurred above budgeted amounts prior to obtaining approval by the Executive Committee shall not be reimbursed.
5. All travel claims must be submitted on the approved NACCTFO claim form, and any special travel authorized by the President must have the President's approval on a claim prior to submittal to the Treasurer.

6. All claims shall be accompanied by original receipts.

#### **E. CREDIT CARD**

Credit card issuance and cancellation will be the responsibility of the NACCTFO Treasurer as authorized by the By-laws. The Treasurer and President are authorized to enter into an agreement with a banking institution for credit card services. The limit of credit shall be as set by the By-laws, Article V Section 3. Credit cards will be issued to the President and Treasurer to pay for the necessary NACCTFO travel, meals, postage, and other expenses authorized by the NACCTFO budget. All payments are subject to the NACCTFO Budget.

All original receipts, along with credit card receipts, shall be submitted to the Treasurer immediately after the charges are incurred to allow the Treasurer to reconcile to the monthly statement and properly document charges. The Audit Committee will review the credit card statements in conjunction with their annual audit.

### **SECTION VIII: ASSOCIATE MEMBERSHIP**

Associate members are those who financially support the association. They are allowed access to the membership lists for communication purposes.

### **SECTION IX: DIRECTOR'S DUTIES**

Director duties include communication with the members in their respective states. Their duties also include keeping members informed and active in the association, as well as being a liaison to the Executive Board.

### **SECTION X: FORMS**

Found on [www.nacctfo.org](http://www.nacctfo.org)

- A. Sample Dues Notice
- B. Claim for Reimbursement
- C. Associate Membership/Sponsor Application
- D. Victor E. Martinelli Award Application
- E. Candidate Nomination Form
- F. W-9 Request for TIN
- G. State Director Nomination Form

Approved by the NACCTFO Executive Committee November 22, 2010

**Sponsorship Committee**  
Barbara Ford-Coates, Sarasota County, FL Tax Collector

At Thanksgiving, thank you letters were mailed to current Sponsors/Associate Members. The letter included the hope that they would consider NACCTFO in their 2011 budgets.

**The Sponsor Sign-up Binder** will be passed around during the Business Meeting at the Legislative Conference in Washington, D.C. If you are not planning to attend but would like to share a potential sponsor and their contact information, email [AssociateMember@NACCTFO.org](mailto:AssociateMember@NACCTFO.org) or contact me directly at [bfc@SarasotaTaxCollector.com](mailto:bfc@SarasotaTaxCollector.com).

In **April**, letters will be mailed to all current & potential sponsors with information about membership dues and the July meeting in Portland. Full information on Associate Membership/Sponsorship information can be found at [www.nacctfo.org/forms/Sponsorship/Sponsor\\_Flyer.pdf](http://www.nacctfo.org/forms/Sponsorship/Sponsor_Flyer.pdf)

**National Association of Counties Board of Directors Meeting  
December 3-4 2010 Tarrant County, Texas  
By Judy Miller**

Minutes from Board meeting at the Annual Conference in Washoe County, July 18-20 were approved.

New members elected to the Board were introduced, as well as the members that this was the last meeting for them. Each told a little about the experiences on the Board and what their future plans were.

Proposed 2011 Legislative Priorities and Steering Committee Reports

- \*Promote county fiscal relief and save jobs
- \*Save jobs by repealing the three percent tax withholding requirement
- \*Support job creation by enacting aviation and surface transportation program Reauthorizations
- \*Support county health priorities
- \*Support job creation by making rural development a priority within Farm Bill Reauthorization
- \*Opposition to job killing unfunded mandates and preemptions

The Board voted these issues to be the 2011 Legislative Priorities

Proposed 2011 NACo Strategic Plan

The Board divided into groups for discussion of the plan and offered comments and changes. The goals of the plan are to:

- \*Increase Member engagement
- \*Better demonstrate our value to members
- \*Further engage the corporate community in NACo and county programs
- \*Implement changes and new ideas to improve future NACo conferences
- \*Transition NACo to a more digital organization
- \*Develop value added new programs and services
- \*Increase public awareness and understanding about counties
- \*Further stimulate staff engagement to better serve our members

The Board did approve this plan

President Whitley's report included the campaign to raise public awareness and understanding in counties. A NACo staff person spoke to the Board about a partnership between NACo and iCivics to produce educational materials and a game that will teach students about county government. Board member Nestor Garcia gave a report on a trip of NACo officers and Board members to the Peoples Republic of China. Reports by the Audit Committee and the Finance Committee were given. Budget committee gave a detailed review of the 2011 budget and recommended the proposed 2011 budget to the officers. A motion was made and seconded to approve the budget. It was approved unanimously. All other committee reports were presented to the Board. Meeting adjourned.

**PLEASE CHECK OUR MEMBERSHIP INFORMATION AT [WWW.NACCTFO.ORG](http://WWW.NACCTFO.ORG)  
IF YOUR INFORMATION IS NOT THERE OR IS WRONG PLEASE LET THE WEBMASTER OR  
SANDY ZOUBEK, NEWSLETTER CHAIRMAN KNOW.  
[info@NACCTFO.org](mailto:info@NACCTFO.org) or [cotreas@stanton.net](mailto:cotreas@stanton.net)**

## 2010 – 2011 STATE DIRECTORS

### **ALABAMA**

Jay Duke, Clarke  
Barry Stephenson, Jefferson

### **ALASKA**

### **ARIZONA**

Marsha Bonham, Cochise  
Dodie Doolittle, Pinal

### **ARKANSAS**

Joelena Breedlove, Newton

### **CALIFORNIA**

Dawn Langston, Del Norte  
Lori J. Scott, Shasta

### **COLORADO**

Alynn K. Huffman, Gilpin  
Sharon K. Jones, Douglas

### **CONNECTICUT**

### **DELAWARE**

David Baker, Sussex

### **FLORIDA**

Dennis Hollingsworth, St John's  
Juanita Sikes, Hernando

### **GEORGIA**

### **HAWAII**

Ann Frei, Washington

Barb Fry, Nez Perce

### **ILLINOIS**

Bruce Troutman, Williamson

### **INDIANA**

### **IOWA**

Richard Heidloff, Lyon  
Doug Bishop, Jasper

### **KANSAS**

Jeannine Bateman, Marion

Cheryl Remington, Gove

### **KENTUCKY**

### **LOUISIANA**

### **MAINE**

### **MARYLAND**

### **MASSACHUSETTS**

### **MICHIGAN**

Sally Brooks, Allegan

Eric Schertzing, Ingham

### **MINNESOTA**

Steven Rohlik, Steele

### **MISSISSIPPI**

### **MISSOURI**

Patricia Lensmeyer, Boone

Debbi McGinnis, Polk

### **MONTANA**

Geri Miller, Lincoln

### **NEBRASKA**

Jean Sidwell, Buffalo

Sue Gieschen, Keith

### **NEVADA**

Grace Powrie, Lander

### **NEW HAMPSHIRE**

Pamela Arnold, Strafford

### **NEW JERSEY**

### **NEW MEXICO**

Grace Gonzalez, Otero

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